



Pakistan's Crises: Ongoing and Brewing

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Part 1 of 2

The worldwide shock inflicted by the Covid 19 virus had the making of a "perfect crisis" the kind that should not be wasted. Instead, it could serve as an opportunity to initiate major reforms. Pakistan like virtually all other countries has permitted the opportunity to go waste. Consequently, it could be just as woefully unprepared for the crises to come, economic or other. But the time for remedial action is not past. Pakistan can choose to defer necessary reforms and hope that with luck and external assistance it can muddle along; or it can decide that the time has come to grasp the nettle.

There is a lot that needs fixing in Pakistan. The Covid pandemic underscored the inadequacy of the public health system. To safeguard the public from future disease outbreaks and to improve the quality of human capital, its reform deserves to be prioritized along with the needed infusion of resources¹. But there are at least six other crises two of which have been on the radar for some time: (i) rising public indebtedness, the result of long running fiscal deficits; and (ii) sluggish growth caused by the declining share of the manufacturing sector and of exports in GDP and weakening productivity. Four crises are of the slow burning more recalcitrant kind have received less attention, however, continued neglect could bring the nation to its knees within the next two decades. These are: (i) income inequality and socio-political polarization; (ii) inadequate state planning, policymaking, administrative, and

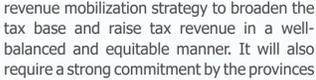
mobilizational capabilities; (iii) high fertility and population growth; and (iv) the mounting threat from climate change.

The first two, addressed in this (part 1) installment of the article, have festered for years and have been managed ineffectually by short-term fixes. The others such as demographic pressures and the effects of climate change, addressed in the second installment (part2), have been slowly worsening over time and their damaging consequences are becoming more apparent.

Fiscal Crisis. The revenue shortfall that is responsible for the chronic fiscal imbalance has a long history (-7.3% of GDP in FY21)². A persistently low tax/GDP ratio has constrained developmental spending, depressed domestic resource mobilization (17% of GDP), crowded out private investment, contributed to the long running current account deficits (Figure 1, public and publicly guaranteed external debt adds up to \$91 billion with \$24.7 billion owed to China)³, and is responsible for the rising public debt (91% of GDP)⁴. Taxes collected as a percentage of GDP amounted to 11 percent in FY21⁵, which is below the global average (15%) and the average for South Asia (12%). According to one estimate⁶, Pakistan's tax capacity (the maximum level of tax revenue a country collects) is in the region of 22% and its tax effort (the ratio between actual revenue and tax capacity) continues to lag comparator economies.

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Figure 1: Pakistan BOP current account 1970-2020 (% GDP)



On approving the US \$6 billion EFF Arrangement in July 2019 (the 13th bailout since 1980), the IMF urged the government to commit to "a decisive fiscal consolidation [to] reduce the large public debt and build resilience."⁷ The Fund stated that "Achieving the fiscal objectives will require a multi-year revenue mobilization strategy to broaden the tax base and raise tax revenue in a well-balanced and equitable manner. It will also require a strong commitment by the provinces to support the consolidation effort, and effective public financial management to improve the quality and efficiency of public spending." The latest Fund program stalled as others have done in the past because Pakistan failed to implement reforms needed to meet the agreed targets. To restart the program and obtain a release of \$1 billion, the government is banking on being able to push through with measures that will raise an additional \$3.4 billion in revenues during FY22⁸. The IMF has exhorted the authorities to strive after small primary surpluses to contain the public debt and lessen fiscal vulnerabilities by – as it has so often recommended in the past – broadening the tax base and pruning preferential tax treatments and exemptions.⁹

It is vital for Pakistan to break out of the cycle of fiscal and associated BOP crises, which have been a persistent drag on economic and social development. Whether it can, depends upon the government's resolve, its ability to survive the inevitable political opposition, and the willingness of the public to tolerate the pain imposed by policy induced austerity¹⁰. The failure to sustain macroeconomic consolidation following earlier IMF programs¹¹ does not bode well but changing geopolitical

circumstances and the Covid pandemic, which has made government poorer¹², have increased the urgency of staying the course. Pakistan cannot bank on the readiness of IFIs and other donors to provide rescue packages indefinitely, and especially so as the record of partial and failed reforms lengthens¹³.

Growth, industrial and public crises. To lower the ratio of public debt, finance urbanization, render infrastructure climate resilient, create an adequate number of jobs, and steadily improve living standards, Pakistan must sustain high growth rates driven increasingly by gains in total factor productivity. Sluggish average growth rates over the past three decades¹⁴ sharpen the edges of all the other crises and climbing out of the growth doldrums is an imperative that tops all others (Figure 2).

Figure 2: Pakistan's GDP growth: 1990-2020



Less than a decade ago, developmental success was associated with export-oriented manufacturing. It was by building an increasingly complex manufacturing system and enlarging their share of global exports that several East Asian countries entered the club of high-income countries, and it is by dint of manufacturing prowess that upper middle-income countries such as China and Malaysia will cross the high-income threshold. But like agriculture, the role of manufacturing as a driver of growth has begun to fade – "it is not the growth escalator it once was" (Rodrik 2021)¹⁵. The share of manufacturing in GDP is either stagnating or declining in most countries and premature deindustrialization has become a stylized fact¹⁶.

Pakistan once had the making of a South Asian tiger economy and growth led by

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manufacturing was in the cards, but it failed to capitalize on early mover advantages by first consolidating its position as an exporter of light manufactures and then diversifying into more capital and technology intensive products – as Korea, Taiwan and Singapore did. Instead, Pakistan is locked in a low-tech equilibrium exporting mainly textiles, garments, leather goods, and other labor-intensive low value items¹⁷. It failed to move up the value chain into more complex products. The share of manufacturing has plummeted from a high of 15.7 percent of GDP in 1994 to 11.4 percent in 2020, half the contribution of agriculture. Over time, Pakistan's economy has become more inward looking, export competitiveness has diminished, and productivity has stagnated.

The ratio of exports to GDP was a low 10 percent in 2020 down from 16 percent in 1994¹⁸. Moreover, Pakistan is exporting fewer products and the volume of exports is far below potential - \$26 billion when given its level of development and factor endowments, Pakistan could be exporting \$88 billion worth of merchandise. Moreover, Pakistan's economic complexity ranking is below what it was in 2000¹⁹. In sum, manufacturing and exports are not poised to drive growth²⁰.

What are the alternatives? For the past decade there has been happy talk of growth and exports propelled by services – especially IT/digital services. Industries without smokestacks²¹ is the new rallying cry and the productivity of services, their contribution to urban jobs, and their export potential have been widely touted²². Undoubtedly, services dominate GDP in Pakistan and elsewhere and generate the bulk of new jobs, but no country (not India, not the Philippines) has demonstrated that promise can be translated into actual sustained performance and on balance, productivity of most services trails that of manufacturing²³. Productivity of the informal sector, a major employer and provider of services is especially meager²⁴.

The WEF (2020) has announced that digital trade is booming as costs fall and [it] "has the power to transform our world for the better in the long run. It could help us build a more resilient global economy and create countless opportunities for people around the world in areas as diverse as healthcare and professional services."²⁵ It is possible as Baldwin and Forslid (2020) claim, that the

automation of manufacturing could stimulate trade in digital services as could greater participation by developing countries with the requisite human capital in services global value chains (Nano and Stolzenburg 2022)²⁶. Such claims have been making the rounds for a few years however, total factor productivity of advanced countries and China that have successfully harnessed digital technologies and are actively engaged in trade of digital services, is stuck at sub 1 percent levels with no sign of imminent recovery. Could developing countries like Pakistan extract more mileage from digitization and other technologies available to services providers than the advanced countries?

Pakistan's IT/digital subsector currently employs some 150,000 skilled workers and exports in 2021 were close to \$2 billion²⁷. Total turnover was in the region of \$3.5 billion or about 1.5 percent of GDP. Even if the share were to double during the remainder of the 2020s, IT services alone would not move the GDP needle by much or create a plentitude of jobs. For that to happen, other services and manufacturing will have to do their share.

Pakistan's growth deficit makes it harder to reduce public sector indebtedness and the brewing crises seem even more formidable. Achieving the desirable growth acceleration in the unfolding global environment will be an uphill battle even with good policies. At a minimum it will require a double digit increase in domestic savings and investment, trade reform²⁸, a major diversification of industry and exports into products with growth potential, a focus on high end tradable services, and substantial complementary investment in infrastructure and human capital²⁹. All this will need to be telescoped into less than two decades. This is a tall order. But when a country's survival is at stake, perhaps politicians and other stakeholders can be persuaded by the enormity of the crises to take the long view, take the tough decisions, and persuade the nation to endure what could prove to be painful adjustment for many.

Redoubling efforts to resolve these twin crises is definitely in order, but other looming crises deserve equal attention (see part 2 of the article). Deferential policy action will only add to their severity.

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